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**The Law Reform (Zones of Special Operations) (Special Security
and
Community Development Measures)**

The Mount Salem Community Zone

Social Interventions (September 1, 2017- October 8, 2021)

October 8, 2021

Office of the Prime Minister

The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

Social Intervention Report

(September 1, 2017- October 8, 2021)

This Honourable House is being requested to note that after the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister acting on the advice of the National Security Council declared Mount Salem the first Zone of Special Operation (ZOSO) on September 1, 2017.

Since the declaration of the zone, the Social Intervention Committee (SIC) continues to coordinate the implementation of a myriad of social services to the community. These Social Interventions are guided by a development framework approved by Cabinet which serves as a developmental roadmap with seven pillars:

- i) Transformation of the Physical Environment.
- ii) Land Tenure (Land regularization).
- iii) Community Safety (Improvement in citizen perception).
- iv) Human and Community Development and Employment (Livelihood and skill development);
- v) Business and Economic Development,
- vi) Spiritual and Faith Based Intervention; and
- vii) Leadership.

These seven pillars are underpinned by the strategic theoretical framework including the Theory of Change (TOC). The transformation of the community, to achieve a reduction of crime and sustainable development is further rooted in the following construct:

1. Crime Prevention Through Environmental Design (**CPTED**)
2. Crime Prevention through Social Development (**CPTSD**)

SUMMARY OF KEY SUCCESSES IN THE ZONE

The Mount Salem ZOSO remains operational. The community continues to be supported by significant investments in both human development and physical transformation through Government of Jamaica (GOJ), NGO and multilateral development partners including the World Bank. More than J\$250 million has been spent towards supporting the development within the community. This expenditure has been channeled towards significant improvement in the infrastructure of the community resulting in the following quantitative and qualitative outputs:

a) Interventions completed:

1. Improvement in basic utilities including regularization for over 500 residents with the NWC.
2. Over 4,300 meters of roadway completed accounting for more than 93% of the community roadways.
3. Over 1,300 meters of zinc fence substitution has eliminated over 90 % of zinc fence in the community.
4. Skills training, and livelihood programmes and academic support including summer camps, and programmes to address literacy and numeracy completed benefitting over 200 youth and children.
5. Recurrent schedule for Solid Waste Management, Vector control and community sanitization activities in place.
6. Over 200 residents supported with care packages through partnership with the private sector, the St. James Police and the Mount Salem CDC.
7. A total of nine entrepreneurs accessing grant support more than J\$1.3 million to include training and equipment.
8. Community Safety and Governance training to improve their participation in the community security, with over 36 community members receiving training as civic leaders and curfew monitors.
9. Equipping of Mount Salem Parent Place and homework centre in the community through support from the USAID and the National Parent Support Commission (NPSC).
10. Staging of two service fairs and a unity concert by the GOJ and the respective ministries.

b) ACTIVITIES UNDER ACTIVE IMPLEMENTATION DURING REVIEW PERIOD:

RESULTS – July 16, 2021 - October 8, 2021

Given the imperative to deploy support within the immediate declaration of the zone, the SIC committee has adopted the dynamic approach where some activities that are considered standard services of the GOJ such as regular garbage collection and health services are facilitated immediately, while capital projects are carefully planned with appropriate community consultations. The COVID-19 pandemic continues to affect overall implementation of activities within the space. The ongoing projects are:

1. **The Mount Salem Primary and Infant School** – tender approved, and contractor is completing documentation submission inclusive of works plans. Works will undertake rehabilitation of the existing steel frame building which has over 10 classrooms. The overall estimated cost of the works is \$32,477,767.18 and will be financed by the GOJ and the Caribbean Development Bank.
2. **Mount Salem Police Station** - The new 2500 sq. ft. Mount Salem police station was completed and officially handed over to the JCF on July 14, 2021. The new facility includes expanded customer service areas for residents, new interview rooms, offices, kitchen, and parking areas.
3. **Land Regularization** - Surveys completed and activities remain ongoing to execute subdivision of the comfort lands that has been transferred from the previous owners going through the various processes with the HAJ and NLA.
4. **Electricity Regularization** - Design and formulation for additional electrification needs being undertaken for support through the GOJ electricity Regulation through the Ministry of Local Government and Rural Development.
5. **Skills Training Initiative:** The HEART Trust/NSTA is actively recruiting trainees for a life skills programme to commence September 2021.
6. **Parks and Green Spaces** - Contract signed and work to commence to develop the Cornwall Garden playfield, as a modular park and greenspace for the Community. The GOJ funded ICDP II is providing the funding for this intervention.
7. **Summer Camp** - 90 students from the Mount Salem community were engaged in summer camp from July 19 - August 12, 2021. This summer camp formed part of youth development programmes funded through the GOJ's ICDP II project.
8. **CDC Development Workshop** - On Thursday October 19, 2021, the Mount Salem CDC capacity development workshop was conducted. It involved reviewing the plans that were developed at the onset of the zone, and reviewing areas of progress, and identify gaps to be addressed, towards the sustainability of governance within the zone.
9. **Mount Salem Community Centre** - Works to rehabilitate and expand the community centre through the GOJ HOPE Project. The works cost approximately J\$18M, and was executed using the Community Contracting approach, which saw members of the community executing all elements of the construction.
10. **Civil Documentation** – Phase II of the Operation Certification Project is in execution targeting the provision of 150 birth certificates to persons from the community.

ACTIVITIES UNDER ACTIVE IMPLEMENTATION

The Tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Social Investment Fund (JSIF)

The Registrar General's Department (RGD)

The Social Development Commission (SDC)

The Jamaica Constabulary Force (JCF)

The Jamaica Defence Force (JDF)

Mount Salem Community Development Centre (CDC)

The Ministry of Education, Youth, and Information (MOEYI)

The Ministry of National Security (MNS)

The Ministry of Labour and Social Security (MLSS)

The Ministry of Economic Growth and Job Creation (MEGJC)

The Ministry of Tourism

The HEART Trust/NSTA

The Housing Opportunity Production and Employment (HOPE) Programme

Peace Management Initiative

Fight for Peace.

J. Wray & Nephew

Housing Agency of Jamaica (HAJ)

National Land Agency (NLA)

National Housing Trust (NHT)

Office of the Utilities Regulation (OUR)

St. James Public Health

The Zone has achieved a high level of development overall, and currently can be considered a model space in respect of transformation through the ZOSO.

TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO

Activities	Agency	Output	Status
Land Regularization	NLA/ HAJ	Subdivision of the Comfort Lands	Surveys completed and activities remain ongoing to execute subdivision of the comfort lands that has been transferred from the previous owners
Electricity Regularization	JSIF/ MLRD	House-wiring & regularization of household on the JPS grid	Undergoing Assessment to determine house-wiring needs
Operation Certification (civil documentation)	JSIF	New birth certificates	Ongoing, with over 20 new applications received to process.
Parks and Green Spaces	JSIF	<ul style="list-style-type: none"> ▪ Construction of a wellcome sign to the community ▪ Install Gazebo, Benches and dedicated green space 	Contract process being finalized for works to commence in November 2021. Process will use the Community Based Contracting methodology.
Construction & rehabilitation of the Mount Salem Primary School	JSIF	<ul style="list-style-type: none"> ▪ Upgrade abandoned block, to accommodate new classroom, and support areas. 	Design & Build contract to be deployed. The contractor has completed the design component, with the build component to commence once designs approved.
Skills Training	HEART/ SDC	Youth trained in new skill areas	Recruitment process still ongoing to complete the cohort of trainees.
Enterprise Development (Phase II)	JSIF	Business grants to entrepreneurs.	32 applications received from the community and are being processed.
Parenting support	NPSC/ JSIF	Parenting training & capacity building	J\$12 million project being funded by the GOJ ICDP II programme will include support to Mount Salem. Scheduled to start by November 2021.

TABLE 2: EXPANDED NARRATIVE ON INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<p>CRIME THROUGH ENVIRONMENTAL DESIGN</p> <p>PREVENTION</p>	<p>1. Road Improvement Works</p>	<p>National Works Agency (NWA)</p>	<p>Over 4300 meters of roads rehabilitated:</p> <ol style="list-style-type: none"> 1. Piggot Street – 300 meters 2. Crawford Street- 550 meters 3. Pedlar Lane – 400 meters 4. Mt Salem Main Road -1,630 meters 5. Barnet View Main Road – 700 meters 6. Other roads in Zone - (approx.) 500 meters 7. Coco Palm - Approximately 500 meters
	<p>2. Drain Cleaning & Removal of solid waste</p>		<p>Three drains cleaned and the removal of 24 truckloads of bulky waste from the community in October 2017.</p> <p>A further 16 truckloads removed in April 2020.</p> <p>Main drain through community rehabilitated, with the community providing all the labor for the works.</p> <p>79 community members received short term employment to do community beautification.</p>

<p style="text-align: center;">CRIME PREVENTION THROUGH SOCIAL DEVELOPMENT</p>	<p>3. Rodent Control</p>	<p>St. James Public Health</p>	<p>Community wide rodent and vector control programme.</p>
	<p>4. Zinc Fence Substitution</p>	<p>JSIF & Ministry of Economic Growth and Job Creation</p>	<p>Over 1,300 meters of zinc fence removed and replaced with block and steel wall along the following streets:</p> <p>Peddlas Lane 108.5 meters Corners Lane 65 meters Crawford Street 241 meters Crawford to Piggot Street 40 meters Richardson Crescent 123 meters Coconut Palm 81 meters Coffee Lane 95 meters Campbell Lane 215 meters Katon Lane 111 meters Clarke Street 70 meters</p> <p>Over 100 community members directly benefitted from employment on the project.</p> <p>Directly supported over 82 homes in the community.</p>
	<p>5. Water Regularization</p>	<p>National Commission</p>	<p>500 households benefitted to date from improvements in the quality of distribution and bills adjustments</p>
	<p>6. Training of Community Based Committee (CDC)</p>	<p>Ministry of National Security & JSIF</p>	<p>Capacity building of 25 community leaders in key modules to enable them to plan, action and manage their own development plans.</p>
	<p>7. Back to school support (September 2017)</p>	<p>JSIF & Other SIC Agencies</p>	<p>97 students received supplies for back to school, inclusive of uniforms and books.</p>

<p>8. Faith Based Organization Community Outreach</p>	<p>Mount Salem Church</p>	<p>SDA</p>	<p>Over 100 residents received support through the church at a community fair hosted by the Mount Salem Seventh Day Adventist Church.</p>
<p>9. Skills Training</p>	<p>HOPE; HEART Trust/NTSA</p>	<p>HEART</p>	<p>15 residents completed training and graduated with Level I in Construction Management</p>
<p>10. Civil Registration</p>	<p>JSIF</p>	<p></p>	<p>Over 230 birth certificates were provided since ZOSO was declared.</p>
<p>11. Community Services Fairs</p>	<p>Joint Intervention Committee agencies and the Joint Forces</p>	<p>Social</p>	<p>Over 2,000 services delivered through two fairs. Including medical, dental and the provision of civil documentations (Birth certificate/TRN)</p>
<p>12. Unity Concert</p>	<p>Ministry of Tourism/ JCDC & SIC partners</p>	<p></p>	<p>Cultural showcase in the community, including talent show and games.</p>
<p>13. Sports/ Recreation (Domino Tournament)</p>	<p>SDC</p>	<p></p>	<p>Over 80 community members directly participated however over 200 residents indirectly benefitted.</p>
<p>14. Parenting Support</p>	<p>National Support Commission</p>	<p>Parent</p>	<p>20 parent mentors trained on proper parenting and soft skills. Establishment of a physical Parent Place in the ZONE with support from USAID.</p>

CRIME PREVENTION THROUGH SOCIAL DEVELOPMENT	15. Summer Camp 2018	JSIF	<p>Over 150 students were engaged in a six-week Summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.</p>
	16. Health and Wellness	St. James Health Public	<p>Over 800 residents from the Zone have accessed healthcare services, including home visits. The range of services accessed included:</p> <p>Antenatal Care (20 persons) Dressings: over 120 persons Child Health: Over 64 Curative: Over 264 persons</p>
	17. Community Development	Mount Salem CDC & Joint Forces	<p>The Mount Salem CDC and the Joint Forces had a joint initiative on November 30, 2018, where they interacted through the community- cookout and sport event. It formed part of building positive network and partnership within the community. The event was also symbolic as it was held during Police week 2018.</p>

	<p>18. Enterprise Development</p>	<p>JSIF</p>	<p>Nine (9) Micro and Small enterprises from the community received grants totaling J\$1.3Million to establish and build their operations.</p>
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**Andrew Holness ON, PC, MP
Prime Minister**

11 October 2021

