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**The Law Reform (Zones of Special Operations) (Special Security
and
Community Development Measures)**

The Mount Salem Community Zone

Social Interventions (September 1, 2017- April 8, 2021)

April 8, 2021

Office of the Prime Minister

The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

Social Intervention Report (September 1, 2017- April 8, 2021)

This Honourable House is being requested to note that after the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister, acting on the advice of the National Security Council declared Mount Salem the first Zone of Special Operation (ZOSO) on September 1, 2017.

Since the declaration of the zone, the Social Intervention Committee (SIC) has coordinated the implementation of a myriad of social services to the community. These Social Interventions are guided by a development framework approved by Cabinet and serves as a developmental roadmap with under seven pillars:

- i) Transformation of the Physical Environment.
- ii) Land Tenure (Land regularization);
- iii) Community Safety (Improvement in citizen perception);
- iv) Human and Community Development and Employment (Livelihood and skill development);
- v) Business and Economic Development,
- vi) Spiritual and Faith Based Intervention; and
- vii) Leadership.

These seven pillars are underpinned by the strategic theoretical framework including the Theory of Change (TOC). The transformation of the community, to achieve reduce crime and sustainable development is further rooted in the following construct:

1. Crime Prevention Through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

SUMMARY OF KEY SUCCESSES IN THE ZONE:

The Mount Salem ZOSO is now operational for over three years. During the period, the community transitioned, achieving significant investment in human development and physical transformation through GOJ, NGO and multilateral partner support. More than J\$ 200 million has already been committed, with a further J\$ 80 million in new works in execution. This expenditure has been channeled towards significant improvement in the infrastructure of the community resulting in the following quantitative and qualitative outputs:

a) Interventions completed:

1. Improvement in basic utilities including NWC regularization for over 500 residents.
2. Over 4,000 meters of roadway completed accounting for more than 90% of the community roadways.
3. Over 1,300 meters of zinc fence substitution that has eliminated over 90 % of zinc fence in the community.
4. Skills training, and livelihood programmes and academic support including summer camps, and programmes to address literacy and numeracy completed benefitting over 200 youth and children.
5. Recurrent schedule for Solid Waste Management, Vector control and community sanitization activities.
6. Over 200 residents supported with care packages through partnership with the private sector, the St. James Police and the Mount Salem CDC
7. A total of nine Entrepreneurs accessing grant support more than J\$ 1.3 million to include training and equipment.
8. Community Safety and Governance training to improve their participation in the community security.
9. Equipping of a physical Parent Place and homework centre in the community through support from the USAID and the NPSC
10. Staging of two service fairs and a unity concert by the GOJ and the respective ministries.

b) ACTIVITIES UNDER ACTIVE IMPLEMENTATION DURING REVIEW PERIOD:

Given the imperative to deploy support within the immediate declaration of the zone, the SIC committee has adopted the dynamic approach where some activities that are considered standard services of the GOJ such as regular garbage collection and health services are facilitated immediately, while capital projects are carefully planned with appropriate community consultations. The covid19 has affected overall implementation of activities within the space. Among the significant capital projects being implemented are:

1. **The Mount Salem Primary and Infant School** – Project currently in the procurement phase, with tenders issued.

2. **Mount Salem Police Station and Health Centre** – Works ongoing and scheduled for completion in first quarter of 2021 financial year. This rehabilitation construction is funded through the EU Poverty Reduction Programme. Works currently over 85 per cent completed.
3. **Mount Salem Community Centre** — Contracting process completed and works scheduled to commence in first quarter of 2021 fiscal year.
4. **Enterprise Development** – Six (6) enterprises received grants valued at over J\$600,000 that is being funded exclusively by the GOJ through the ICDP II. Virtual training sessions commenced in March 2021.
5. **Land Regularization** – Surveys completed and works ongoing to execute subdivision of the Comfort Lands that has been transferred from the previous owners. Works to put new roadways in this section of the community ongoing.
6. **Electricity Regularization** – Design and formulation for additional electrification needs being undertaken for support through the GOJ electricity Regulation through the Ministry of Local Government and Rural Development.

The Tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Social Investment Fund (JSIF)

The Registrar General's Department (RGD)

The Social Development Commission (SDC)

The Jamaica Constabulary Force (JCF)

The Jamaica Defence Force (JDF)

Mount Salem Community Development Centre (CDC)

The Ministry of Education, Youth, and Information (MOEYI)

The Ministry of National Security (MNS)

The Ministry of Labour and Social Security (MLSS)

The Ministry of Economic Growth and Job Creation (MEGJC)

The Ministry of Tourism

The HEART Trust/NSTA

The Housing Opportunity Production and Employment (HOPE) Programme

Peace Management Initiative

Fight for Peace.

J. Wray & Nephew

Housing Agency of Jamaica (HAJ)

National Land Agency (NLA)

National Housing Trust (NHT)

Office of the Utilities Regulation (OUR)

St. James Public Health

The Zone has achieved a high level of development overall, and currently can be considered a model space in respect of transformation through the ZOSO.

NARRATIVE ON DEVELOPMENT COMPLETED IN THE ZONE

TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<p>CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN</p>	<p>1. Road Improvement Works</p>	<p>NWA</p>	<p>Over 400 meters of roads rehabilitated:</p> <ol style="list-style-type: none"> 1. Piggot Street – 300 meters 2. Crawford Street- 550 meters 3. Pedlar Lane – 400 meters 4. Mt Salem Main Road -1,630 meters 5. Barnet View Main Road – 700 meters 6. Other roads in Zone - (approx.) 500 meters 7. Coco Palm - Approximately 500 meters
	<p>2. Drain Cleaning & Removal of solid waste</p>	<p>NWA</p>	<ul style="list-style-type: none"> ▪ Three drains cleaned and the removal of 24 truckloads of bulky waste from the community in October 2017. ▪ A further 16 truckloads removed since April 2020 ▪ Main drain through community rehabilitated, with the community providing all the labor for the works. ▪ 79 community members received short term employment to do community beautification.

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	3. Rodent Control	St. James Public Health	Community wide rodent and vector control programme.
	4. Zinc Fence Substitution	JSIF & Ministry of Economic Growth and Job Creation	<p>Over 1,300 metres of zinc fence removed and replaced with block and steel wall along the following streets:</p> <ul style="list-style-type: none"> Peddias Lane 108.5 meters Corners Lane 65 meters Crawford Street 241 meters Crawford to Piggot Street 40 meters Richardson Crescent 123 meters Coconut Palm 81 meters Coffee Lane 95 meters Campbell Lane 215 meters Katon Lane 111 meters Clarke Street 73 meters <p>Over 100 community members directly benefitted from employment on the project.</p> <p>Directly impacted over 82 homes in the community.</p>
	5. Water Regularization	NWC	<ul style="list-style-type: none"> • 500 households benefitted to date from improvements in the quality of distribution and bills adjustments

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<p style="text-align: center;">CRIME PREVENTION THROUGH SOCIAL DEVELOPMENT</p>	<p>6. Training of Community Based Committee (CDC)</p>	<p>MNS & JSIF</p>	<ul style="list-style-type: none"> ▪ Capacity building of 25 community leaders in key modules to enable them to plan, action and manage their own development plans.
	<p>7. Back to school support (September 2017)</p>	<p>JSIF & Other SIC Agencies</p>	<ul style="list-style-type: none"> ▪ 97 students received supplies for back to school, inclusive of uniforms and books.
	<p>8. Faith Based Organization Community Outreach</p>	<p>Mount Salem Church</p>	<ul style="list-style-type: none"> ▪ Over 100 residents received support through the church at a community fair hosted by the Mount Salem Seventh Day Adventist Church.
	<p>9. Skills Training</p>	<p>HOPE; HEART Trust NTA</p>	<ul style="list-style-type: none"> ▪ 15 residents completed training and graduated with Level I in Construction Management
	<p>10. Civil Registration</p>	<p>JSIF</p>	<ul style="list-style-type: none"> ▪ Over 230 birth certificates were provided since ZOSO was declared.
	<p>11. Community Services Fair</p>	<p>JSIF/ SIC Members</p>	<ul style="list-style-type: none"> ▪ Over 2,000 services delivered through two fairs. Including medical, dental and the provision of civil documentations (Birth certificate/TRN)

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	12. Unity Concert	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> ▪ Cultural showcase in the community, including talent show and games.
	13. Sports/ Recreation (Domino Tournament)	SDC	<ul style="list-style-type: none"> ▪ Over 80 community members directly participated however over 200 residents indirectly benefitted.
	14. Parenting Support	National Parent Support Commission	<ul style="list-style-type: none"> ▪ 20 parent mentors trained on proper parenting and soft skills. ▪ Establishment of a physical Parent Place in the ZONE with support from USAID.
	15. Summer Camp 2018	JSIF	<ul style="list-style-type: none"> ▪ Over 150 students were engaged in a six-week Summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.
CRIME PREVENTION THROUGH SOCIAL DEVELOPMENT	16. Health and wellness	St. James Public Health	<ul style="list-style-type: none"> ▪ Over 800 residents from the Zone have accessed healthcare services, including home visits. The range of services accessed included: Antenatal Care (20 persons) Dressings: over 120 persons Child Health: Over 64 Curative: Over 264 persons

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	17. Community Unity	Mount Salem CDC & Joint Forces	<ul style="list-style-type: none"> The Mount Salem CDC and the Joint Forces had a joint initiative on November 30, 2018, where they interacted through the community-cookout and sport event. It formed part of building positive network and partnership within the community. The event was also symbolic as it was held during Police week 2018.



Andrew Holness ON, MP
Prime Minister

April 12, 2021