



MINISTRY PAPER NO 75

**The Law Reform (Zones of Special Operations) (Special Security  
and  
Community Development Measures)**

**The Mount Salem Community Zone**

**Social Interventions (September 1, 2017- October 5, 2020)**

**October 10, 2020**

**Office of the Prime Minister**

# The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

## Social Intervention Report (September 1, 2017- October 5, 2020)

This Honourable House is being requested to note that after the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister acting on the advice of the National Security Council declared Mount Salem the first Zone of Special Operation (ZOSO) on September 1, 2017.

Since the declaration of the zone, the Social Intervention Committee (SIC) has coordinated the implementation of a myriad of social services to the community. These Social Interventions are guided by a development framework approved by Cabinet and serves as a developmental roadmap under six pillars:

- i) Transformation of the Physical Environment;
- ii) Land Tenure (Land regularization);
- iii) Community Safety (Improvement in citizen perception);
- iv) Human and Community Development and Employment (Livelihood and skill development);
- v) Business and Economic Development, Spiritual; and
- vi) Faith Based Intervention and Leadership.

The Social Interventions have been anchored in the Build Phase since February 2018 and since that period there have been significant achievements with respect to services deployed in the community, and an overall improvement in community safety and security, which have been anchored in the following theoretical approach:

1. Crime Prevention Through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

### SUMMARY OF KEY SUCCESSES IN THE ZONE:

The Mount Salem ZOSO has undergone three years of implementation and has seen the community transitioned, achieving significant investment in human development and physical transformation through GOJ and partner expenditure of more than J\$ 200 million. This expenditure has been channeled towards significant improvement in the infrastructure of the community including but not limited to the following quantitative and qualitative outputs:

**a) Interventions completed:**

1. Improvement in basic utilities including regularization for over 500 residents with the NWC.
2. Over 4,000 meters of roadway completed.
3. Over 1,300 metres of zinc fence substitution that has eliminated over 90 per cent of zinc fences in the community.
4. Skills training, and livelihood programmes and academic support including summer camps, and programmes to address literacy and numeracy completed benefitting over 200 youth and children.
5. Solid Waste Management, Vector control and community sanitization, activities that remain ongoing.
6. Over 200 residents supported with care packages through partnership with the PSOJ, the St James Police and the Mount Salem CDC.
7. Support to enterprises within the community with training and equipment grants.
8. Community Safety and Governance training directed at the Mount Salem CDC to improve their participation in community security.
9. Implementation of parenting support and a physical parent place in the community

**ACTIVITIES UNDER ACTIVE IMPLEMENTATION**

Given the imperative to deploy support within the immediate declaration of the zone, the SIC committee has adopted the dynamic approach where some activities that are considered standard services of the GOJ such as regular garbage collection and health services are facilitated immediately, while capital projects are carefully planned with appropriate community consultations. Among the significant capital projects in the development stages are:

1. The Mount Salem Primary and Infant School - Design works completed, however, following consultations with the Ministry of Education, Youth and Information further amendments are being done to the proposed design and scope of works, which has shifted the timeline for tendering activities. Tendering process for Civil Works being initiated by the JSIF, while should see works commence in 2021. Project funded by the JSIF through the Caribbean Development Bank Basic Needs Trust Fund.
2. Mount Salem Police Station and Health Centre – Mount Salem Police Station was tendered and is now awaiting final EU approval of the process prior to works contract being issued. This rehabilitation will be funded through the EU Poverty Reduction Programme and will remain under active consideration for implementation in fiscal year 2020/21.

3. The rehabilitation of the community centre, which is at an advanced state, and is projected to commence within the course of the financial year.

### NEW INTERVENTIONS SINCE REPORT IN AUGUST 2020 IN MOUNT SALEM

1. Summer Camp 2020 was successfully implemented and supported over 50 youth from the community, through support from the JSIF and the Ministry of National Security.
2. Vector programme continued with area of beautification.
3. Further road rehabilitation works to be concluded along Boswell Lane, Coconut Palm, Coffee Lane and within the general areas of the comfort lands which include new roads.

The Tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Social Investment Fund (JSIF)

The Registrar General's Department (RGD)

The Social Development Commission (SDC)

The Jamaica Constabulary Force (JCF)

The Jamaica Defence Force (JDF)

Mount Salem Community Development Centre (CDC)

The Ministry of Education, Youth and Information (MEYI)

The Ministry of National Security (MNS)

The Ministry of Labour and Social Security (MLSS)

The Ministry of Economic Growth and Job Creation (MEGJC)

The Ministry of Tourism

The HEART Trust/NSTA

The Housing Opportunity Production and Employment (HOPE) Programme

Peace Management Initiative

Fight for Peace

J. Wray & Nephew

Housing Agency of Jamaica (HAJ)

National Land Agency (NLA)

National Housing Trust (NHT)

**Office of the Utilities Regulation (OUR)**

**St. James Public Health**

The Zone has achieved a high level of development overall, and currently can be considered a model space in respect of transformation through the ZOSO.

In light of the COVID-19 pandemic, ongoing activities and programmes in the space continue to be impacted.

NARRATIVE ON DEVELOPMENT COMPLETED IN THE ZONE

TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<p>Crime Prevention Through Environmental Design</p>	<p>1. Road Improvement Works</p>	<p>NWA</p>	<p>Road rehabilitation:</p> <ol style="list-style-type: none"> <li>1. Piggot Street - 300meters</li> <li>2. Crawford Street- 550meters</li> <li>3. Pedlaz Lane - 400meters</li> <li>4. Mt Salem Main Road -1630 meters</li> <li>5. Barnet View Main Road - 700 Meters</li> <li>6. Other roads in Zone - ( approx.) 500 Meters</li> <li>7. Coco palm - Approximately 500 Metres</li> </ol>
	<p>2. Drain Cleaning &amp; Removal of solid waste</p>	<p>NWA</p>	<ul style="list-style-type: none"> <li>▪ Three drains cleaned and the removal of 24 truckloads of bulky waste from the community.</li> <li>▪ A further 16 truckloads removed since April 2020.</li> <li>▪ Main drain through the community rehabilitated, with the</li> </ul>

<p>community providing all the labour for the works.</p> <ul style="list-style-type: none"> <li>79 community members received short term employment</li> </ul>		
<p>Community wide programme that significantly reduced the rat and rodent population.</p>	<p>St. James Public Health</p>	<p>3. Rodent Control</p>
<p>1300m of zinc fence to be removed and replaced with block and steel wall along the following streets:</p> <p>Peddias lane 108.5 Meter  Corners lane 65 Meter  Crawford Street 241Meter  Crawford to  Piggot street 40 Meter  Richardson crescent 123meter  Coconut palm 81Meter  Coffee lane 95Meter  Campbell lane 215Meter  Katon lane 111Meter  Clarke street 70 Meter</p> <p>Over 100 community members directly benefitted from employment on the project.</p>	<p>JSIF &amp; Ministry of Economic Growth and Job Creation</p>	<p>4. Zinc Substitution</p> <p>Fence</p>

				Directly impacted over 82 homes in the community.
<p align="center"><b>Crime Prevention Through Social Development</b></p>	5. Training of Community Based Committee (CDC)	MNS & JSIF	<ul style="list-style-type: none"> <li>▪ Capacity building of 25 community leaders including action planning and drafting of development plan.</li> </ul>	
	6. Back to school support (September 2017)	JSIF & Other SIC Agencies	<ul style="list-style-type: none"> <li>▪ 97 students received supplies for back to school, inclusive of uniforms and books.</li> </ul>	
	7. Faith Based Organization Community Outreach	Mount Salem SDA Church	<ul style="list-style-type: none"> <li>▪ Over 100 residents received support through the church at a community fair hosted by the church.</li> </ul>	
	8. Skills Training	HOPE; HEART Trust NTA	<ul style="list-style-type: none"> <li>▪ 15 residents completed training and graduated with level I in Construction Management</li> </ul>	
	9. Civil Registration	JSIF	<ul style="list-style-type: none"> <li>▪ Over 230 birth certificates were provided since ZOSO was declared.</li> </ul>	
	10. Community Services Fair	JSIF/ SIC Members	<ul style="list-style-type: none"> <li>▪ Over 2000 services delivered through two fairs. Including medical, dental and the provision of civil documentations (Birth certificate/TRN)</li> </ul>	



	11. Unity Concert	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> <li>▪ Cultural showcase in the community, including talent show and games.</li> </ul>
	12. Sports/ Recreation (Domino Tournament)	SDC	<ul style="list-style-type: none"> <li>▪ Over 80 community members directly participated however over 200 residents indirectly benefitted.</li> </ul>
	13. Parenting Support	National Parent Support Commission	<ul style="list-style-type: none"> <li>▪ 20 parent mentors trained on proper parenting and soft skills.</li> <li>▪ Establishment of a physical Parent Place in the ZONE with support from USAID.</li> </ul>
	14. Summer Camp 2018	JSIF	<ul style="list-style-type: none"> <li>▪ Over 150 students were engaged in a six-week summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.</li> </ul>
	15. Health and wellness	St. James Public Health	<ul style="list-style-type: none"> <li>▪ Over 800 residents from the Zone have accessed healthcare services, including home visits. The range of services accessed included: Antenatal Care (20 persons) Dressings: over 120 persons Child Health: Over 64 Curative: Over 264 persons</li> </ul>

		16. Community Linkup	<ul style="list-style-type: none"> <li>▪ The Mount Salem CDC and the Joint Forces had a joint initiative on November 30, 2018, where they interacted with the community-cookout and sport. It formed part of building positive network and partnership with the community. The event was also symbolic as it was held during Police week 2018.</li> </ul>
	Mount Salem CDC & Joint Forces		

**TABLE 2: INFRASTRUCTURE IMPROVEMENTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO**  
**(2020-2021)**

**(Crime Prevention through Environmental Design)**

INTERVENTION	ACTIVITIES	OUTPUT	BENEFICIARIES	STATUS
<p><b>Upgrade to the Physical Environment</b></p>	<p>Rehabilitation of Mount Salem Primary and Junior High School and Development of a new State of the Art Infant School</p>	<p>Rehabilitation of the Mount Salem Primary and Junior High School:</p> <p><u>Scope:</u>                      A new State of the Art Infant School to be developed:</p> <p>a. construction of a four-classroom infant school block with bathroom and classrooms</p> <p>b. Construction of the perimeter fencing for the infant school, undertaking of termite treatment for the compound.</p>	<p>1. Over 500 students</p>	<p>In order to facilitate rapid implementation for the design and build, the option of direct contracting will be considered and examined. The Caribbean Development Bank are project funders.</p>

	<p>c. The project will also involve the construction of tertiary sewer system.</p>	
	<p><u>Scope</u> Primary School Section</p> <p>a. construction of a classroom block and associated link ways,</p> <p>b. rehabilitation of the sanitation block,</p> <p>c. Rehabilitation of School Infrastructure such as the kitchen, existing bathroom blocks,</p> <p>d. Undertaking of termite treatment for the compound.</p>	

<p><b>Upgrade to the Physical Environment</b></p>	<p><b>Land Regularization</b></p>	<p>e. The project will also involve the rehabilitation of existing sewer system network.</p> <p>f. The project will also consider equipping of school furniture for students and teachers occupying the newly constructed classrooms.</p>	<p>The entire community will benefit</p>	<p>Survey completed and findings presented to the ONSA. Joint Agency approach including HAJ/NHT/NLA and JSIF engaged to draft development an appropriate framework for resettlement and development of</p>
		<p>Through a major partnership among JSIF/NHT/HAJ and NLA the current spatial layout within the Zone will be formalized. This will include:</p> <ol style="list-style-type: none"> <li>1. Subdivision designed and land</li> </ol>		

<p>holdings being regularized</p> <p>2. Overlay subdivision to incorporate the improved roadwork and related infrastructure which will form the basis for the splintering of titles</p>	<p>suitable housing solutions. Activities still being jointly executed among the partners.</p> <p>Activities commenced to put in new roadways in this section of the community.</p>
<p>Electricity Regularization</p>	<p>Entire ZONE is slated to benefit from the improved delivery and regularization of electricity</p>
<p>Water Regularization</p>	<p>NWC will continue and will targeted the entire zone.</p>
<p>Upgrade to the Physical Environment</p>	<p>National Energy Solution Ltd (formerly REP) have started planting poles in the community</p> <p>NWC is ongoing with their improvement to both water distribution and quality of access to the residents.</p>
<p>Pilot project between JSIF/JPS and OUR. Consideration to implement project through the new GOJ Electricity Regulation project that are now being implemented by JSIF</p>	<p>Over 500 households benefitted to date from improvements in the quality of distribution and bills adjustments.</p>

		<p>As part of the coordinated approach, laterals are being included to ensure the roadworks are not disturbed once they have been completed</p>		
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**TABLE 3: SOCIAL SERVICES PROJECTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO**  
 (2020 – 2021)

**(Crime Prevention through Social Design)**

INTERVENTION	ACTIVITIES	TARGET	BENEFICIARIES	STATUS
Vocational Skills	Skills Training programs: Welding & general construction)	Skills training for at risk youth within the Zone	Four students being trained in Event Management with the Main Event Training Institute	Completed.
Entrepreneurship & Business Development	Entrepreneurship Programme: [ Grants, business training and equipping, regularization support (permits and licenses  Approximately 10 Enterprises (J\$ 10 million potentially available for business startup)	An unlimited number of applicants were invited to submit proposals for funding of between J\$2.5M and J\$ 1.5 million in business support.	Applicants received from 14 enterprises in the zone with 9 submitted strong business proposals that have been shortlisted.	Beneficiaries received training. Three beneficiaries receive their equipment from the final shortlist of four beneficiaries, with the final entrepreneur to receive equipment in October 2020.



Community Safety and Security	Neighbourhood Watch: [ Capacity building]	3500 residents. 20 Residents trained as curfew monitors by the JCF.	3500 residents. 20 Residents trained as curfew monitors by the JCF.	Training completed
Community Safety and Security Livelihood and Training	Youth Clubs: [ Capacity building / Grants ]	Grant Support to youth groups in the Zone.	Four youth groups will be targeted for grant funding to execute programmes and to strengthen their operations	Cancelled.
	Summer Camp 2020	Remedial and development sessions for children	50 children	Completed.



**Andrew Holness ON, MP**  
**Prime Minister**

**October 12, 2020**

