



MINISTRY PAPER NO .17/20

**The Law Reform (Zones of Special Operations) (Special Security
and
Community Development Measures)**

The Mount Salem Community Zone

Social Interventions (September 1, 2017- April 9, 2020)

April 9, 2020

Office of the Prime Minister

The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

Social Intervention Report (September 1, 2017- April 9, 2020)

This Honourable House is being requested to note that after the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister acting on the advice of the National Security Council declared Mount Salem the first Zone of Special Operation (ZOSO) on September 1, 2017.

Since the declaring of the zone, the Social Intervention Committee (SIC) has coordinated the implementation of a myriad of social services to the community. These Social Interventions are guided by a development framework approved by Cabinet which serves as a developmental roadmap under seven pillars:

- i) Transformation of the Physical Environment;
- ii) Land Tenure (Land regularization);
- iii) Community Safety (Improvement in citizen perception);
- iv) Human and Community Development and Employment (Livelihood and skill development);
- v) Business and Economic Development
- vi) Spiritual; and
- vii) Faith-based Intervention and Leadership.

The Social Interventions have been in the Build Phase since February 2018 and since then there have been significant achievements with respect to services deployed in the community, and an overall improvement in community safety and security, which have been anchored in the following theoretical approach:

1. Crime Prevention Through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

NEW INTERVENTIONS SINCE REPORT ON NOVEMBER 28, 2019 IN MOUNT SALEM

Since the last update on November 28, 2019, the activities within the Mount Salem ZOSO under the SIC went into a period of low activity consistent with the Christmas period. Only one activity, a treat for the elderly on New Year's Day was done in the community. This event supported over 200 elderly, children and youth in the community.

Developments within the zone over the last two years have achieved a high level of completion, with most of the quantitative and qualitative targets achieved. These include:

1. Significant infrastructure works completed for roads and drainage effecting the entire community, with direct beneficiaries of over 4,000 residents.
2. Improvement in basic utilities including regularization for over 500 residents with the NWC
3. Over 4,000 metres of roadway affected with 7 of nine (9) lanes completed
4. Skills training, and other soft initiatives including summer camps, and programmes to address literacy and numeracy completed.

The approximate cumulative value of projects executed in the community in excess of J\$180M.

The most significant projects that remain pending for implementation are the:

1. *The Mount Salem Primary and Infant School* - Design works completed, however, following consultations with the Ministry of Education, Youth and Information, further amendments are being done to the proposed design and scope of works, which has shifted the timeline for tendering activities. Implementation now earmarked for 2020. Project to be funded by the JSIF through the Caribbean Development Bank BNTF.
2. *Mount Salem Police Station and Health Centre* - The Mount Salem Police Station work was tendered and is currently being evaluated. This rehabilitation will be funded through the EU Poverty Reduction Programme. The budget is in place pending EU final approval.

The Tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Social Investment Fund (JSIF)
The Registrar General's Department (RGD)
The Social Development Commission (SDC)
The Jamaica Constabulary Force (JCF)
The Jamaica Defence Force (JDF)
Denham Town Community Development Centre
The Ministry of Education, Youth and Information (MEYI)
The Ministry of National Security (MNS)
The Ministry of Labour and Social Security (MLSS)
The Ministry of Tourism
The HEART Trust/NTA
The Housing Opportunity Production and Employment (HOPE) Programme
Peace Management Initiative
Fight for Peace
Denham Town Community Development Centre (CDC)
J. Wray & Nephew

The Zone has achieved a high level of development overall, and currently can be considered a model space in respect of transformation through the ZOSO.

In light of the COVID-19 pandemic, ongoing activities and programmes in the space have been curtailed in keeping with the recent orders of the Government.

TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
Crime Prevention Through Environmental Design	1. Road Improvement Works	NWA	Scope of Road rehabilitation: A total of Five (5) roads are being upgraded in the community: 1. Piggot Street – 300 metres 2. Crawford Street- 550 metres 3. Pedlaz Lane – 400 metres 4. Mt Salem Main Road -1630 metres 5. Barnet View Main Road – 700 metres 6. Other roads in Zone - (approx.) 500 metres
	2. Water Regularization	NWC	<ul style="list-style-type: none"> ▪ Over 115 households have accounts regularized
	3. Drain Cleaning & Removal of solid waste	NWA	<ul style="list-style-type: none"> ▪ Three drains clean and the removal of 24 truckloads of bulky waste from the community. ▪ Main drain through community rehabilitated, with the community providing all the labour for the works. ▪ 79 community members received short-term employment

	4. Rodent Control	St. James Health	Public Health	Community-wide programme that significantly reduced the rat and rodent population.
	5. Zinc Fence Substitution	JSIF & Ministry of Economic Growth and Job Creation		<p>1300m of zinc fence to be removed and replaced with block and steel wall along the following streets:</p> <p>Peddlas lane 108.5 metres Corners lane 65 metres Crawford Street 241 metres Crawford to Piggot street 40 metres Richardson crescent 123 metres Coconut palm 81 metres Coffee lane 95 metres Campbell lane 215 metres Katon lane 111 metres Clarke street 70 metres</p> <p>Over 100 community members directly benefitted from employment on the project.</p> <p>Directly impacted over 82 homes in the community.</p>
Crime Prevention Through Social Development	6. Training of Community Based Committee (CDC)	MNS & JSIF		<ul style="list-style-type: none"> 25 community leaders trained in governance and helped to draft the development plans for the community.
	7. Back to school support (September 2017)	JSIF & Other SIC Agencies		<ul style="list-style-type: none"> 97 students received supplies for back to school, inclusive of uniforms and books.
	8. Faith Based Organization Community Out each	Mount Salem Church	SDA	<ul style="list-style-type: none"> Over 100 residents received support through the church at a community fair hosted by the church.

9. Skills Training	HOPE; HEART Trust NTA	<ul style="list-style-type: none"> 15 residents completed training and graduated with level I in Construction management
	JSIF	<ul style="list-style-type: none"> Over 230 birth certificates were provided since the ZOSO was declared.
	JSIF/ Members	<ul style="list-style-type: none"> Over 2,000 services delivered through two fairs, including medical, dental and civil documentation.
	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> Cultural showcase in the community, including talent show and games
11. Community Services Fair	SDC	<ul style="list-style-type: none"> Over 80 community members directly participated, however over 200 residents indirectly benefited
12. Unity Concert	National Parent Support Commission	<ul style="list-style-type: none"> 20 Parent mentors trained in proper parenting and soft skills; Establishment of a physical parent place in the ZONE with support from USAID.
13. Sports/ Recreation (Domino Tournament)	JSIF	<ul style="list-style-type: none"> Over 150 students were engaged in a six-week summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.
14. Parenting Support	JCF	<ul style="list-style-type: none"> 24 Community Members trained in Community Safety, and deployed within the community as curfew Monitors, members of the Neighbourhood watch and consultative committees.
15. Summer Camp 2018		
16. Community Safety interventions (Training of Community monitors)		

	17. Health and wellness	St. James Public Health	<ul style="list-style-type: none"> ▪ Over 800 residents from the Zone have accessed healthcare services, including home visits. The range of services accessed included: Antenatal Care (20 persons), Dressings: over 120 persons, Child Health: Over 64 persons and Curative: Over 264 persons.
	18. Community Linkup	Mount Salem CDC & Joint Forces	<ul style="list-style-type: none"> ▪ The Mount Salem CDC and the Joint Forces had a joint initiative in November 30, 2018, where they interacted with the community, had a cookout, and played sports. It formed part of building a positive network and partnership with the community. The event was also symbolic as it came during Police week 2018.

**TABLE 2: INFRASTRUCTURE IMPROVEMENTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO
(Crime Prevention through Environmental Design)**

INTERVENTION	ACTIVITIES	OUTPUT	BENEFICIARIES	STATUS
Upgrade to the Physical Environment	Rehabilitation of Mount Salem Primary and Junior High School and Development of a new State of the Art Infant School	<p>Rehabilitation of the Mount Salem Primary and Junior High School:</p> <p><u>Scope:</u></p> <p>A new State of the Art Infant School to be developed:</p> <p>a. construction of a four-classroom infant school block with bathroom and classrooms</p> <p>b. Construction of the perimeter fencing for the infant school, undertaking of termite treatment for the compound.</p>	1. Over 500 students	Approval received from the Caribbean Development Bank. Further adjustments to design being completed following consultations with the MOEYT.

	<p>c. The project will also involve the construction of tertiary sewer system.</p>	
	<p>Scope Primary School Section</p> <p>a. construction of a classroom block and associated link ways</p> <p>b. rehabilitation of the sanitation block</p> <p>c. Rehabilitation of School Infrastructure such as the kitchen, existing bathroom blocks</p> <p>d. Undertaking of termite treatment for the compound.</p> <p>e. The project will also involve the rehabilitation of the</p>	

		<p>existing sewer system network.</p> <p>f. The project will also consider equipping of school furniture for students and teachers occupying the newly constructed classrooms.</p>		
<p>Upgrade to the Physical Environment</p>	<p>Land Regularization</p>	<p>Through a major partnership among JSIF/ NHT/HAJ and NLA the current spatial layout within the Zone will be formalized. This will include:</p> <ol style="list-style-type: none"> 1. Subdivision designed and land holdings being regularized 2. Overlay subdivision to incorporate the improved roadwork and related 	<p>The entire community will benefit</p>	<p>Survey completed and findings presented to the ONSA. Joint Agency approach including HAJ/NHT/ NLA and JSIF engaged to draft development an appropriate framework for resettlement and development of suitable housing solutions. Activities still being jointly executed among the partners.</p>

		infrastructure which will form the basis for the splintering of titles		
Upgrade to the Physical Environment	Electricity Regularization	National Energy Solution Ltd (formerly REP) have started planting poles in the community	Entire ZONE is slated to benefit from the improved delivery and regularization of electricity	Pilot project between JSIF/ JPS and OUR. A technical presentation made to the Cabinet secretary on February 3, 2020. Intervention still under consideration.
	Water Regularization	NWC is ongoing with their improvement to both water distribution and quality of access to the residents. As part of the coordinated approach, laterals are being included to ensure, the roadworks are not disturbed once they have been completed	NWC will continue and will targeted the entire zone.	Over 500 households have benefitted to date from improvements in the quality of distribution and bills adjustments.

**TABLE 3: SOCIAL SERVICES PROJECTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO
(Crime Prevention through Social Design)**

INTERVENTION	ACTIVITIES	TARGET	BENEFICIARIES	STATUS
Vocational Skills	Skills Training Programs: Welding & general construction)	Skills training for at risk youth within the Zone	Four students being trained in Event Management with the Main Event Training Institute	Completed.
Sport/ Recreation Development	Community Sports Programme	A comprehensive sports programme which will include the major sports; Objective to use sports to unify community; Participants including unattached youth will also be targeted at the games for skills training and other support.	Estimated to impact the entire community	Activity cancelled.
Entrepreneurship & Business Development	Entrepreneurship Programme: [Grants, business training and equipping, regularization support (permits and licenses	An unlimited number of applicants were invited to submit proposals for funding of between	Applications received from 14 enterprises in the zone with 9 submitted strong	Beneficiaries received training and capacity building.

<p>Community Safety and Security</p>	<p>Approximately 10 Enterprises (\$ 10 million potentially available for business startups)</p>	<p>J\$2.5M and J\$ 1.5 million in business support</p>	<p>business proposals that have been shortlisted.</p>	<p>Procurement process for the equipment has commenced. Contracts have been awarded and equipment scheduled for delivery by April 30, 2020.</p>
<p>Neighbourhood Watch: [Capacity building]</p>	<p>3500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>3500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>3500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>Training completed November 20-21, 2019. Baseline work ongoing. Covid restrictions have affected further activities to strengthen their capacity.</p>
<p>Youth Clubs: [Capacity building / Grants]</p>	<p>Grant Support to youth groups in the Zone.</p>	<p>Four youth groups will be targeted for grant funding to execute programmes and to strengthen their operations</p>	<p>Cancelled.</p>	<p>Cancelled.</p>



Andrew Holness ON, MP
Prime Minister

14 April, 2020