



MINISTRY PAPER NO .../20

**The Law Reform (Zones of Special Operations) (Special Security  
and  
Community Development Measures)**

**The Mount Salem Community Zone**

**Social Interventions (September 1, 2017- January 31, 2020)**

**February 3, 2020**

**Office of the Prime Minister**

# **The Law Reform (Zones of Special Operations) Special Security and Community Development Measures**

## **Social Intervention Report**

**(September 1, 2017- January 31, 2020)**

This Honourable House is being requested to note that after the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister acting on the advice of the National Security Council declared Mount Salem the first Zone of Special Operation (ZOSO) on September 1, 2017.

Since the declaring of the zone, the Social Intervention Committee (SIC) has coordinated the implementation of a myriad of social services to the community, guided by a development framework approved by Cabinet, comprising a developmental roadmap with the following pillars:

- i) Transformation of the Physical Environment;
- ii) Land Tenure (Land regularization);
- iii) Community Safety (Improvement in citizen perception);
- iv) Human and Community Development and Employment (Livelihood and skill development);
- v) Business and Economic Development, Spiritual; and
- vi) Faith Based Intervention and Leadership.

The Social Interventions have been anchored in the Build Phase since February 2018 and since that period there have been significant achievements with respect to services deployed in the community, and an overall improvement in community safety and security, which have been anchored in the following theoretical approaches:

1. Crime Prevention through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

### **NEW INTERVENTIONS SINCE REPORT ON NOVEMBER 28, 2019 IN MOUNT SALEM**

Since the last update on November 28, 2019, the activities within the Mount Salem ZOSO under the SIC went into a period of low activity due to the Christmas period. One activity involved a treat for the elderly, children and youth in the community on New Year's Day. Developments within the zone over the last two years have achieved a high level of completion, with most of the quantitative and qualitative targets achieved. These include:

1. Significant infrastructure works completed for roads and drainage affecting the entire community, with direct beneficiary of over 4000 residents.
2. Improvement in basic utilities including regularization for over 500 residents with the NWC
3. Over 4,000 metres of roadway affected - 7 of nine (9) lanes completed
4. Skills training, and other soft initiatives including summer camps, and programmes to address literacy and numeracy completed.

The approximate cumulative value of projects executed in the community to now is in excess of J\$180M.

The most significant projects that remain pending for implementation are the following:

1. The Mount Salem Primary and Infant School - Design works have been completed, however, following consultations with the Ministry of Education, further amendments are being done to the proposed design and scope of works, which has shifted the timeline for tendering activities. Implementation now earmarked for 2020. The project is to be funded by the JSIF through the Caribbean Development Bank Basic Needs Trust Fund (BNTF).
2. Mount Salem Police Station and Health Centre – The Mount Salem Police Station was tendered and is currently being evaluated. This rehabilitation will be funded through the EU Poverty Reduction Programme. Budget in place and pending EU final approval.

The Tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Social Investment Fund (JSIF)  
 The Registrar General's Department (RGD)  
 The Social Development Commission (SDC)  
 The Jamaica Constabulary Force (JCF)  
 The Jamaica Defence Force (JDF)  
 Denham Town Community Development Centre  
 The Ministry of Education, Youth and Information (MEYI)  
 The Ministry of National Security (MNS)  
 The Ministry of Labour and Social Security (MLSS)  
 The Ministry of Tourism  
 The HEART Trust/NTA  
 The Housing Opportunity Production and Employment (HOPE) Programme  
 Peace Management Initiative  
 Fight for Peace  
 Denham Town Community Development Centre (CDC)  
 J. Wray & Nephew

**TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017**

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<b>Crime Prevention Through Environmental Design</b>	1. Road Improvement Works	NWA	Scope of Road rehabilitation: A total of Five (5) roads are being upgraded in the community: <ol style="list-style-type: none"> <li>1. Piggot Street – 300 metre</li> <li>2. Crawford Street- 550 metre</li> <li>3. Pedlaz Lane – 400 metre</li> <li>4. Mt Salem Main Road -1630 metre</li> <li>5. Barnet View Main Road – 700 metre</li> <li>6. Other roads in Zone - (approx.) 500 metre</li> </ol>
	2. Water Regularization	NWC	Over 115 households have accounts regularized
	3. Drain Cleaning & Removal of solid waste	NWA	<ul style="list-style-type: none"> <li>▪ Three drains cleaned and the removal of 24 truckloads of bulky waste from the community.</li> <li>▪ Main drain through community rehabilitated, with the community providing all the labour for the works.</li> <li>▪ 79 community members received short term employment</li> </ul>

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<p><b>Crime Prevention Through Social Development</b></p>	4. Rodent Control	St. James Public Health	Community wide programme that significantly reduces the rat and rodent population.
	5. Zinc Fence Substitution	JSIF & Ministry of Economic Growth and Job Creation	<p>1300m of zinc fence to be removed and replaced with block and steel wall along the following streets:</p> <ul style="list-style-type: none"> <li>Peddlas lane 108.5 Metre</li> <li>Corners lane 65 Metre</li> <li>Crawford Street 241 Metre</li> <li>Crawford to Piggot street 40 Metre</li> <li>Richardson crescent 123 Metre</li> <li>Coconut palm 81 Metre</li> <li>Coffee lane 95 Metre</li> <li>Campbell lane 215 Metre</li> <li>Katon lane 111 Metre</li> <li>Clarke street 70 Metre</li> </ul> <p>Over 100 community members directly benefitted from employment on the project.</p> <p>Directly impacted over 82 homes in the community.</p>
	6. Training of Community Based Committee (CDC)	MNS & JSIF	25 community leaders trained in governance and help draft the development plans for the community.
7. Back to school support (September 2017)	JSIF & Other SIC Agencies	97 students received supplies for back to school, inclusive of uniforms and books.	
8. Faith Based Organization Community Out each	Mount Salem SDA Church	Over 100 residents received support through the church at a community fair hosted by the church.	

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	9. Skills Training	HOPE; HEART Trust NTA	<ul style="list-style-type: none"> <li>▪ 15 residents completed training and graduated with level I in Construction management</li> </ul>
	10. Civil Registration	JSIF	<ul style="list-style-type: none"> <li>▪ Over 230 birth certificates were provided since ZOSO was declared.</li> </ul>
	11. Community Services Fair	JSIF/ SIC Members	<ul style="list-style-type: none"> <li>▪ Over 2000 services delivered through two fairs, including medical, dental and civil documentations.</li> </ul>
	12. Unity Concert	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> <li>▪ Cultural showcase in the community, including talent show and games</li> </ul>
	13. Sports/ Recreation (Domino Tournament)	SDC	<ul style="list-style-type: none"> <li>▪ Over 80 community members directly participated, however over 200 residents indirectly benefitted</li> </ul>
	14. Parenting Support	National Parent Support Commission	<ul style="list-style-type: none"> <li>▪ 20 Parent mentors trained on proper parenting and soft skills;</li> <li>▪ Establishment of a physical parent Place in the ZONE with support from USAID.</li> </ul>
	15. Summer Camp 2018	JSIF	<ul style="list-style-type: none"> <li>▪ Over 150 students were engaged in a six-week summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.</li> </ul>
	16. Community Safety interventions (Training of Community monitors)	JCF	<ul style="list-style-type: none"> <li>▪ 24 Community Members trained in Community Safety, and deployed within the community as curfew Monitors, members of the Neighbourhood watch and consultative committees.</li> </ul>

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	17. Health and wellness	St. James Public Health	<ul style="list-style-type: none"> <li>▪ Over 800 residents from the Zone has accessed healthcare services, including home visits. The range of services access included: Antenatal Care (20 persons)</li> </ul> <p>Dressings : over 120 persons  Child Health : Over 64 persons  Curative : Over 264 persons</p>
	18. Community Linkup	Mount Salem CDC & Joint Forces	<ul style="list-style-type: none"> <li>▪ The Mount Salem CDC and the Joint Forces had a joint initiative in November 30, 2018, where they interacted with the community, had a cookout, and played sports. It formed part of building positive network and partnership with the community. The event was also symbolic as it came during Police week 2018.</li> </ul>

**TABLE 2: INFRASTRUCTURE IMPROVEMENTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO**  
**(Crime Prevention through Environmental Design)**

INTERVENTION	ACTIVITIES	OUTPUT	BENEFICIARIES	STATUS
<p><b>Upgrade to the Physical Environment</b></p>	<p><b>Rehabilitation of Mount Salem Primary and Junior High School and Development of a new State of the Art Infant School</b></p>	<p>Rehabilitation of the Mount Salem Primary and Junior High School:</p> <p><u>Scope:</u>                      A new State of the Art Infant School to be developed:</p> <ul style="list-style-type: none"> <li>a. construction of a four classroom infant school block with bathroom and classrooms</li> <li>b. Construction of the perimeter fencing for the infant school, undertaking of termite treatment for the compound.</li> <li>c. The project will also involve the construction of tertiary sewer system.</li> </ul>	<p>Over 500 students</p>	<p>Approval received from the Caribbean Development Bank. Further adjustments to design being completed following consultations with the MOE.</p>



		<p><b>Scope:</b> Primary School Section</p> <ol style="list-style-type: none"> <li>a. construction of a classroom block and associated link ways,</li> <li>b. rehabilitation of the sanitation block,</li> <li>c. Rehabilitation of School Infrastructure such as the kitchen, existing bathroom blocks,</li> <li>d. Undertaking of termite treatment for the compound.</li> <li>e. The project will also involve the rehabilitation of existing sewer system network.</li> <li>f. The project will also consider equipping of school furniture for students and teachers occupying the newly constructed classrooms.</li> </ol>		
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<p><b>Upgrade to the Physical Environment</b></p>	<p><b>Land Regularization</b></p>	<p>Through a major partnership among JSIF/ NHT / HAJ and NLA the current spatial layout within the Zone will be formalized. This will include:</p> <ol style="list-style-type: none"> <li>1. Subdivision designed and land holdings being regularized</li> <li>2. Overlay subdivision to incorporate the improved roadwork and related infrastructure which will form the basis for the splintering of titles</li> </ol>	<p>The entire community will benefit</p>	<p>Survey completed and findings presented to the ONSA. Joint Agency approach including HAJ/NHT/ NLA and JSIF engaged to draft development an appropriate framework for resettlement and development of suitable housing solutions. Activities still being jointly executed among the partners.</p>
<p><b>Upgrade to the Physical Environment</b></p>	<p><b>Electricity Regularization</b></p>	<p>National Energy Solution Ltd (formerly REP) have started planting poles in the community</p>	<p>Entire ZONE is slated to benefit from the improved delivery and regularization of electricity</p>	<p>Pilot project between JSIF/ JPS and OUR. A technical presentation to be made to the Cabinet secretary on February 3, 2020. Further update will be provided in follow-on ZOSO report.</p>
<p><b>Upgrade to the Physical Environment</b></p>	<p><b>Water Regularization</b></p>	<p>NWC is ongoing with their improvement to both water distribution and quality of access to the residents.</p>	<p>Over 500 household have benefitted to date from improvements in the quality of distribution and bills adjustments.</p>	

		<p>As part of the coordinated approach, laterals are being included to ensure, the roadworks are not disturbed once they have been completed</p>		
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**TABLE 3: SOCIAL SERVICES PROJECTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO**  
**(Crime Prevention through Social Design)**

INTERVENTION	ACTIVITIES	TARGET	BENEFICIARIES	STATUS
<b>Vocational Skills</b>	Skills Training programs: Welding & general construction)	Skills training for at risk youth within the Zone	Four students being trained in Event Management with the Main Event Training Institute	Ongoing
<b>Sport/ Recreation Development</b>	Community Sports Programme	A comprehensive sports programme which will include the major sports;  Objective to use sports to unify community;  Participants including unattached youth will also be targeted at the games for skills training and other support.	Estimated to impact the entire community	Activity to be canceled due to funding constraints

<p><b>Entrepreneurship &amp; Business Development</b></p>	<p>Entrepreneurship Programme: [Grants, business training and equipping, regularization support (permits and licences)].</p> <p>Approximately 10 Enterprises (J\$ 10 million potentially available for business startup)</p>	<p>An unlimited number of applicants were invited to submit proposals for funding of between J\$1.5M and J\$ 2.5M in business support</p>	<p>Applicants received from 14 enterprises in the zone, of which 9 submitted strong business proposals that have been shortlisted.</p>	<p>Beneficiaries received training and capacity building. Procurement process for the equipment commence. Tenders being evaluated to award contracts for the equipment. Timeline revised upwards to March 2020.</p>
<p><b>Community Safety and Security</b></p>	<p>Neighbourhood Watch: [Capacity building]</p>	<p>3,500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>3,500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>Training completed November 20-21, 2019. Baseline work ongoing. Additional workshops scheduled for February 2020.</p>
	<p>Youth Clubs: [Capacity building/Grants]</p>	<p>Grant Support to youth groups in the Zone.</p>	<p>Four youth groups will be targeted for grant funding to execute programmes and to strengthen their operations.</p>	<p>Project to receive approx. 1.5 Million in funding to support rollout. Pending confirmation from the JSIF approval committee.</p>

  
**Andrew Holness ON, MP**  
 Prime Minister  
 February 3, 2020

