



MINISTRY PAPER NO 83

**The Law Reform (Zones of Special Operations) (Special Security and
Community Development Measures)**

The Mount Salem Community Zone

Social Intervention (September 1, 2017- November 28, 2019)

December 3, 2019

Office of the Prime Minister

The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

Social Intervention Report

(September 1, 2017- November 28, 2019)

This Honourable House is being requested to note that subsequent to the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister on the advice of the National Security Council, declared Mount Salem as the first Zone of Special Operation (ZOSO) under the legislation on September 1, 2017.

Since the declaration of Mount Salem as a ZOSO, the state through the Social Intervention Committee has coordinated the delivery of social services to the community. The interventions are guided by a Social Intervention development framework approved by Cabinet and which serves as a developmental roadmap comprising seven development areas which focus on: Physical Environment, Land Tenure, Community Safety, Human and Community Development and Employment, Business and Economic Development, Spiritual and Faith Based Intervention and Leadership.

The Social Interventions have intensified since the transition to the Build Phase in February 2018. The Activities are guided by the following theoretical approaches:

1. Crime Prevention Through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

NEW INTERVENTIONS SINCE REPORT ON OCTOBER 2019 IN MOUNT SALEM

During the current review period, as at November 28, 2019 the Mount Salem ZOSO had modest new activities. However existing programmes including several community-based activities including sports and recreation continued. The Community Based Development Committee (CDC) has been the principal driver of these activities. The CDC as member of the SIC, received training and their lead on initiatives is demonstrative of their improved capacity. Among the initiatives which were executed in the community in the period are:

1. Mount Salem Economic Fair - Concluded on Heroes Weekend and was an opportunity for barbers, hair dressers and other beauty professionals conducting demonstrations and providing services to the community.
2. Ten (10) Community volunteers participating in a community safety training as Curfew monitors in conjunction with the JCF and JSIF. This was a two-day training on November 20 and 21st 2019.
3. Four (4) Youth from the community commenced training as Event Management professionals with the Main Event training Institute. They will be exposed to stage development, audio, lighting and all related elements of event production. The programme is for six weeks, and the trainees will be given the option to be employed post training by Main Event group.

The National Works Agency also continued further road works in the community with an additional section of Piggot Street receiving further works. The NWA has to date committed over J\$ 100M in road improvement works in Mount Salem.

The recent activities have cumulatively increased the overall value of projects executed in the community to now in excess of J\$ 180M. Since the last update, work continues with respect to the following projects:

1. The Mount Salem Primary and Infant School - Design works completed, however, following consultations with the Ministry of Education, further amendments are being done to the proposed design and scope of works, which has shifted the timeline for tendering activities. Implementation is therefore now earmarked for 2020. The Project is to be funded by the JSIF through the Caribbean Development Bank BNTF.
2. Mount Salem Police Station and Health Centre – Mount Salem Police Station was tendered and is currently being evaluated. This rehabilitation will be funded through the EU Poverty Reduction Programme

The tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Cultural Development Commission (JCDC)	The Jamaica Social Investment Fund (JSIF)
National Water Commission (NWC)	National Works Agency (NWA)
The Social Development Commission (SDC)	The Ministry of National Security (MNS)
The HEART Trust/NTA	The St. James Public Health Department
The Ministry of Economic Growth and Job Creation (MEGJC)	The Mount Salem Seventh Day Adventist Church
The Ministry of Tourism	Jamaica Constabulary Force
Mount Salem Community Development Centre	National Housing Trust
Housing Agency of Jamaica	National Land Agency
National Parent Support Commission	
Housing Opportunity Production and Employment (HOPE) Programme	

**TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE
SEPTEMBER 1, 2017**

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
Crime Prevention Through Environmental Design	1. Road Improvement Works	NWA	Scope of Road rehabilitation: A total of Five (5) roads are being upgraded in the community: <ol style="list-style-type: none"> 1. Piggot Street – 300 metres 2. Crawford Street- 550 metres 3. Pedlaz Lane – 400 metres 4. Mt Salem Main Road -1630 meters 5. Barnet View Main Road – 700 metres
	2. Water Regularization	NWC	<ul style="list-style-type: none"> ▪ Over 115 households have accounts regularized
	3. Drain Cleaning & Removal of solid waste	NWA	<ul style="list-style-type: none"> ▪ Three drains clean and the removal of 24 truckloads of bulky waste from the community. ▪ Main drain through community rehabilitated, with the community providing all the labour for the works. ▪ 79 community members received short term employment

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT								
Crime Prevention Through Social Development	4. Rodent Control	St. James Public Health	Community wide programme that significantly reduced the rat and rodent population.								
	5. Zinc Fence Substitution	JSIF & Ministry of Economic Growth and Job Creation	1300m of zinc fence to be removed and replaced with block and steel wall along the following streets: Peddlas lane 108.5 Metre Corners lane 65 Metre Crawford Street 241Metre Crawford to Piggot street 40 Metre Richardson crescent 123M Coconut palm 81Metre Coffee lane 95Metre Campbell lane 215Metre Katon lane 111Metre Clarke street 70 Metre								
	6. Training of Community Based Committee (CDC) 7. Back to school support (September 2017) 8. Faith Based Organization	MNS & JSIF	<ul style="list-style-type: none"> 25 community leaders trained in governance and help draft the development plans for the community. 								
		JSIF & Other SIC Agencies	<ul style="list-style-type: none"> 97 students received supplies for back to school, inclusive of uniforms and books. 								
		Mount Salem SDA Church	<ul style="list-style-type: none"> Over 100 residents received support through the church at a community fair hosted by the church. 								
		Over 100 community members directly benefited from employment on the project. Directly impacted over 82 homes in the community.									

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	Community Out each		
	9. Skills Training	HOPE; HEART Trust NTA	<ul style="list-style-type: none"> ▪ 15 residents completed training and graduated with level I in Construction management
	10. Civil Registration	JSIF	<ul style="list-style-type: none"> ▪ Over 230 birth certificates were provided since ZOSO was declared.
	11. Community Services Fair	JSIF/ SIC Members	<ul style="list-style-type: none"> ▪ Over 2,000 services delivered through two fairs. Including medical, dental and civil documentations.
	12. Unity Concert	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> ▪ Cultural showcase in the community, including talent show and games
	13. Sports/ Recreation (Domino Tournament)	SDC	<ul style="list-style-type: none"> ▪ Over 80 community members directly participated., however over 200 residents indirectly benefitted
	14. Parenting Support	National Parent Support Commission	<ul style="list-style-type: none"> ▪ 20 Parent mentors trained on proper parenting and soft skills; ▪ Establishment of a physical Parent Place in the ZONE with support from USAID.
	15. Summer Camp 2018	JSIF	<ul style="list-style-type: none"> ▪ Over 150 students were engaged in a six-week summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.
	16. Community Safety interventions (Training of	JCF	<ul style="list-style-type: none"> ▪ 24 Community Members trained in Community Safety, and deployed within the community as

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
	Community monitors)	17. Health and wellness	
<ul style="list-style-type: none"> curfew Monitors, members of the Neighbourhood watch and consultative committees. Over 800 residents from the Zone have accessed healthcare services, including home visits. The range of services accessed included: <ul style="list-style-type: none"> Antenatal Care (20 persons) Dressings: over 120 persons Child Health: Over 64 Curative: Over 264 persons 	St. James Public Health	18. Community Linkup & Joint Forces CDC	<ul style="list-style-type: none"> The Mount Salem CDC and the Joint Forces had a joint initiative in November 30, 2018, where they interacted with the community through a cookout and sports. It formed part of building positive network and partnership with the community. The event was also symbolic as it came during Police Week 2018.

TABLE 2: INFRASTRUCTURE IMPROVEMENTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO

(Crime Prevention through Environmental Design)

INTERVENTION	ACTIVITIES	OUTPUT	BENEFICIARIES	STATUS
<p>Upgrade to the Physical Environment</p>	<p>Rehabilitation of Mount Salem Primary and Junior High School and Development of a new State of the Art Infant School</p>	<p>Rehabilitation of the Mount Salem Primary and Junior High School:</p> <p><u>Scope:</u> A new State of the Art Infant School to be developed:</p> <ul style="list-style-type: none"> a. construction of a four-classroom infant school block with bathroom and classrooms b. Construction of the perimeter fencing for the infant school, undertaking of termite treatment for the compound. c. The project will also involve the construction of tertiary sewer system. 	<p>1. Over 500 students</p>	<p>Approval received from the donor. Further adjustments to design being completed following consultations with the MOE.</p>

		<p>Scope: Primary School Section</p> <p>a. construction of a classroom block and associated link ways,</p> <p>b. rehabilitation of the sanitation block,</p> <p>c. Rehabilitation of School Infrastructure such as the kitchen, existing bathroom blocks,</p> <p>d. Undertaking of termite treatment for the compound.</p> <p>e. The project will also involve the rehabilitation of existing sewer system network.</p> <p>f. The project will also consider equipping of school furniture for students and teachers occupying the newly constructed classrooms.</p>		
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<p>Upgrade to the Physical Environment</p>	<p>Land Regularization</p>	<p>Through a major collaboration among JSIF/ NHT / HAJ and NLA the current spacial layout within the Zone is being formalized to include:</p> <ol style="list-style-type: none"> 1. Subdivision design and land holdings regularization 2. Overlay subdivision to incorporate the improved roadwork and related infrastructure which will form the basis for the splintering of titles 	<p>The entire community will benefit</p>	<p>Survey completed and findings presented to the ONSA. Joint Agency approach including HAJ/NHT/ NLA and JSIF is engaged to draft development and appropriate framework for resettlement and development of suitable housing solutions continue.</p>
<p>Upgrade to the Physical Environment</p>	<p>Electricity Regularization</p>	<p>National Energy Solution Ltd (formerly REP) have started planting poles in the community</p>	<p>Entire ZONE is slated to benefit from the improved delivery and regularization of electricity</p>	<p>A proposal for a Pilot electrification project among JSIF JPS and OUR was commissioned and submitted for review.</p>
	<p>Water Regularization</p>	<p>NWC is ongoing with their improvement to both water distribution and quality of access to the residents.</p>	<p>NWC will continue and will targeted the entire zone.</p>	<p>Over 500 households have benefitted to date from improvements in the quality of distribution and bills adjustments.</p>

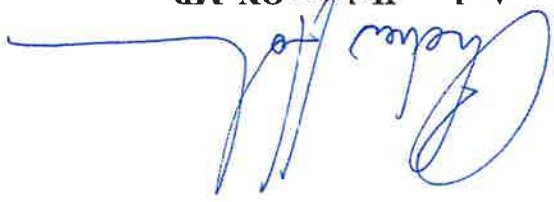
		As part of the coordinated approach, laterals are being included to ensure that the roadworks are not disturbed once they have been completed		
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TABLE 3: SOCIAL SERVICES PROJECTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO

(Crime Prevention through Social Design)

INTERVENTION	ACTIVITIES	TARGET	BENEFICIARIES	STATUS
Vocational Skills	Skills Training programs: Welding & general construction Event Management	Skills training for at risk youth within the Zone	Four students being trained in Event Management with the Main Event Training Institute	Ongoing
Sport/ Recreation Development	Community Sports Programme	A comprehensive sports programme which will include the major sports to achieve the objective of using sports to unify the community. Participants including unattached youth will also be targeted at the games for skills training and other support.	Estimated to impact the entire community	Comprehensive programme continues to be developed in conjunction with the community development committee to ensure greatest impact and community engagement.
Entrepreneurship & Business Development	Entrepreneurship Programme: [Grants, business training and equipping, regularization support (permits and licenses Approximately 10 Enterprises (J\$ 10 million potentially available for business startup)	An unlimited number of applicants were invited to submit proposals for funding of between J\$1.5M and J\$ 2.5 million in business support	Applications were received from 14 enterprises in the zone with 9 submitting strong business proposals that have been shortlisted.	Beneficiaries received training and capacity building. Procurement process for the equipment commenced and should see beneficiaries receiving grants by December 2019.

<p>Community Safety and Security</p>	<p>Neighbourhood Watch: [Capacity building]</p>	<p>Youth Clubs: [Capacity building / Grants]</p>
<p>3,500 residents trained as curfew monitors by the JCF by end January 2020. The programme will also be launched in January 2020.</p>	<p>Grant Support to youth groups in the Zone.</p>	<p>Four youth groups will be targeted for grant funding to execute programmes and to strengthen their operations</p>
<p>3,500 residents Training completed November 20-21, 2019 of eight Curfew Monitors (Phase 1). These Monitors will assist in the recruitment of an additional twelve Monitors who will be trained in January 2020. Baseline work ongoing</p>	<p>Funding is in place and the programme is slated to be implemented by February 2020.</p>	



Andrew Holmes ON, MP
Prime Minister

December 2, 2019