

ANNUAL REPORT OF THE UNIVERSITY HOSPITAL OF THE WEST INDIES FOR THE FINANCIAL YEAR 2013/2014

1. Introduction

- 1.1 The Ministry of Health is tabling the Annual Report for the University Hospital of the West Indies for the financial year 2013 – 2014.
- 1.2 As the regional teaching hospital for the Caribbean the University Hospital of the West Indies (UHWI) provides secondary and tertiary health care services to both local and regional communities. Additionally, it is a multidisciplinary Type A referral hospital accepting cases from both public and private hospitals. The UHWI is managed by a Board of Management comprising of nineteen (19) members inclusive of the Chairman and an ex-officio which is established in keeping with Section 4(6) of The University Hospital Act.
- 1.3 To date, approximately sixteen (16) departments remain functional which continues to make important strides in the delivery of quality health care services to Jamaicans and clients in the Region.

2. Performance of the Hospital 2013/2014

2.1 Hospital Operations

During the period under review, a total of forty eight thousand, three hundred and forty eight (48,348) patients were treated in the Emergency Medicine Division. Admissions totalled seventeen thousand four hundred and ninety nine (17,499), representing a 3% decline in admissions when compared to the previous year. The average bed complement remained the same for this period at four hundred and seventy nine (479) when compared with the period of the previous year. The average annual bed turnover rate was thirty-eight (38), a decrease from forty (40) for the previous year. A total of eighteen thousand one hundred and ninety-two (18,192) patients were discharged during the period under review, representing a slight increase of 1.92% in the number of patients when compared with the previous period. There was a 4.31% increase in surgical procedures, specifically ten thousand two hundred and three (10,203) from nine thousand seven hundred and eighty-one (9,781) procedures in the previous year. There was a decrease in neonatal deaths to forty (40) from fifty-five (55) for the previous year. There were two hundred and ninety-four (294) autopsies conducted compared to two hundred and ten (210) in the previous year.

2.2 Education and Training

During the 2013/2014 period, the UHWI continued its role as being one of the leading institutions for health care delivery and training of health professionals in Jamaica and the Caribbean, and as such, continued to partner with overseas institutions and hospitals for training of health professionals. Approximately two thousand four hundred (2,400) health professionals including medical, paramedical and nursing students were trained at the undergraduate level. Additionally, the UHWI offered clinical experience in Medical/Surgical Nursing and all Hospital specialities to a total of one thousand two hundred and twenty-five (1225) nursing students. The School of Midwifery and Staff Development continued to offer post basic courses for registered nurses in different specialities inclusive of Critical Care, Midwifery, Operating Theatre and Ward Management. The UHWI remained the major clinical laboratory for the training of under and post graduate students of the Faculty of Medical Sciences, University of the West Indies and has improved to include dentistry to the list of training.

The Department of Child Health hosted its Biennial Child and Adolescent Health Conference and Workshop. The Department continued its initiatives with Sick Kids of Toronto Canada with special attention to children with cancers and haematological disorders. The Department of Internal Medicine continued to offer medical education to the wider health professional community. The Department also continued its outreach programme inclusive of the establishment of renal clinic and dialysis unit in Mandeville Regional Hospital and renal clinic at St. Ann's Bay Hospital. The Annual Peri-natal Mortality Conference was held in 2014 which saw attendance from doctors across the island.

2.3 Hospital Support Services

2.3.1 Radiology

The Radiology Department conducted forty-three thousand and thirty-one (43,031) examination of patients during the period. This was a decreased when compared to the fifty thousand and seventy-one (50,071) that were done in the previous year. The Physiotherapy Department conducted thirty-one thousand one hundred and fifty one (31,151) treatments patients, which was a decline from the forty-nine thousand and fifty-three (49,053) examinations for conducted in the previous year.

2.3.2 Cardiology

The Cardiology Department performed six thousand and thirty-five (6,035) tests a reduction from the seven thousand five hundred and thirteen (7513) for the same period

in 2012/2013. The majority were electrocardiograms with five thousand seven hundred and ninety-five (5795) which remains the same completed for the same period in 2012/2013. A total of six thousand two hundred and fifty-six (6,256) haemodialysis were done compared to eight thousand seven hundred and fifty-six (8,756) the previous year. There was also a 28.55% decline in peritoneal dialysis were done when compared to eight hundred and forty (840) for the previous year.

2.3.3 Physiotherapy

Thirty-one thousand one hundred and fifty one (31,151) physiotherapy treatments were delivered for In-Patients. This represents an 8.60% in treatments when compared with the previous financial year. However, there was a 39.54% increase in Out-patient physiotherapy treatments (20,682) during the year.

2.3.4 Social Work

There was a decrease in the number of adults and children receiving service from the Social Work Department. One thousand two hundred and seventy-eight (1,278) adults were seen, compared to one thousand three hundred and ninety-seven (1,397) clients in the 2012-2013 period.

2.4 Other Areas/Achievements

During the 2013/2014 period:

- Clinical departments of the UHWI provided leadership development for Government Hospitals such as the setting up of renal clinics and renal units in selected public hospitals (Mandeville Regional, Spanish Town and St. Ann's Bay).
- The entity engaged in an initiative called Nurses Grand Rounds involving three hundred and fifty (350) nurses completing seven (7) rounds, which aims to keep the healthcare team current on the management of various medical conditions.
- The staff complement increased to meet the increasing demand for the services offered by the UHWI.
- The UHWI became a part of the Public Sector Customer Service Programme, Office of the Cabinet, who are managers of the programme. Notably, this was introduced as a major part of improving the customer service provided to customers.
- The UHWI continued to engage in staff training throughout the period. The hospital also continued international partnerships with Universities to facilitate students on elective observation on the medical and surgical floors.
- Initiatives with Sick Kids of Toronto Canada with special attention to children with cancers and haematological disorders were continued. The Neonatology Fellows

benefitted from exposure and training through collaborative efforts with the Joe DiMaggio Hospitals and Foot Prints Foundation.

3. DECLARATION OF COMPENSATION

- 3.1 A copy of the compensation package of the Board of Directors and Senior Managers of the Hospital, for the period under review, has been included in each Annual Report.

4. AUDITED FINANCIAL STATEMENTS

- 4.1 The University Hospital of the West Indies operated at an accumulated deficit of seven hundred and thirteen million seven hundred and ninety-five thousand eight hundred and sixty dollars (\$713,795,860), a 0.02% reduction in the deficit reported in the previous year and a capital reserve of one billion four hundred and eight-five million four hundred and sixty-seven thousand eight hundred and eighty dollars (\$1,485,467,880) for the period ending July 2014, representing a 3.34% decrease when compared with 2012-2013.

- 3.1 The Auditors KPMG Chartered Accountants concluded that the financial statements gave a true and fair view of the financial position of the Hospital as at July 31, 2014, and its financial performance and cash flows for the year then ended, in accordance with international Financial Reporting Standards.



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